

#### **Important Information**



#### **Disclaimer**

The material in this presentation is general background information about Emirates NBD's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

The information contained here in has been prepared by Emirates NBD. Some of the information relied on by Emirates NBD is obtained from sources believed to be reliable but does not guarantee its accuracy or completeness.

#### **Forward-Looking Statements**

It is possible that this presentation could or may contain forward-looking statements that are based on current expectations or beliefs, as well as assumptions about future events. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements often use words such as anticipate, target, expect, estimate, intend, plan, goal, believe, will, may, should, would, could or other words of similar meaning. Undue reliance should not be placed on any such statements because, by their very nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors

that could cause actual results, and the Group's plans and objectives, to differ materially from those expressed or implied in the forward-looking statements.

There are several factors which could cause actual results to differ materially from those expressed or implied in forward-looking statements. Among the factors that could cause actual results to differ materially from those described in the forward-looking statements are changes in the global, political, economic, business, competitive, market and regulatory forces, future exchange and interest rates, changes in tax rates and future business combinations or dispositions.

Emirates NBD undertakes no obligation to revise or update any forward-looking statement contained within this presentation, regardless of whether those statements are affected as a result of new information, future events or otherwise.

#### Rounding

Rounding differences may appear throughout the presentation.

## **Executive Summary** 2024 Results



Record AED 27 bn Profit before tax on loan growth & strong recoveries



Healthy net-interest income growth on strong loan & deposit mix propelled by increased regional presence



Substantial 100 fils dividend proposed



Record AED 34 bn retail financing and AED 88 bn of gross new corporate lending



Impressive 16% balance sheet growth

KSA momentum

grew AED 11 bn

continues with 57%

loan growth as lending



Balance sheet with strong capital, liquidity, credit quality, & robust profit reflecting core strengths of the group



Emirates Islamic delivered 2.8 bn record profit



Leading GCC bank for ESG ranked by Sustainalytics

MSCI upgraded ESG rating

#### Key Metrics and Guidance

Profit before tax

**AED 27.1** bn

+15%

**Profit** 

**AED 23.0** bn

+7%

Income

**AED 44.1** bn

+3%

**Cost to Income** 

31.2%

Guidance 2024: ≤ 33% 2025: ≤ 33% NIM

3.64%

Guidance 2024: 3.6-3.8% 2025: 3.3-3.5% CET 1

14.7%

NPL Cover 156%

NPL Ratio 3.3%

Guidance 2024: 4-5% 2025: 3-4% **Cost of Risk** 

0 bp

Guidance 2024: 10-20 bp 2025: 40-60 bp **Loan Growth** 

**10%** (Net 13%)

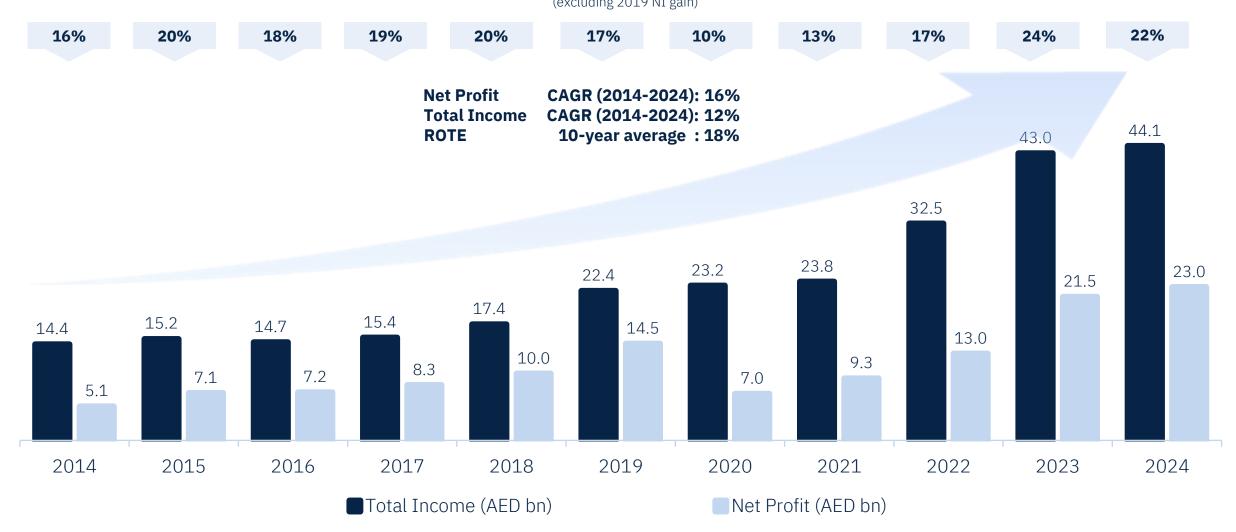
Guidance 2024: Low-double digit 2025: High-single digit

# Impressive profit growth with strong return on equity





(excluding 2019 NI gain)



# Record financial growth and well-positioned for the future



## 2024 Key Achievements



AED 23 bn record profit



16% balance sheet growth with marketleading Retail franchise & harnessing regional Corporate growth



Credit quality significantly improved



Solid Balance Sheet drove credit rating upgrades



Leading Digital Banking App



Leading GCC bank for ESG, rated 5th / 311 diversified banks globally by Sustainalytics



Operating in 13 countries with 31% of income from international, significant expansion in KSA

# **Six Strategic Pillars**

Deliver an excellent customer experience

Drive core business

Focus on future potential

Drive international diversification

Build market leading infrastructure Develop a dynamic organisation

## 2025 Strategic Focus



Enhance product suite and expand digital platforms to grow wealth management



Maintain core market leadership across key products & segments



Assess strategic market acquisitions and explore growth in high-potential segments



Effective cost control



Keep investing in Gen AI, FinTech, analytics-based personalization; actively prepare for open banking



Broaden offerings in sustainable finance products and services



Employee upskilling & mobility, increase Emiratisation, diversity & inclusion

# AED 27.1 bn record profit before tax rises 15% y-o-y on balance sheet growth and healthy recoveries



Income Statement (All figures are in AED bn)	FY'24	FY'23	%Δ ΥοΥ	Q4-24	%Δ ΥοΥ	%Δ QoQ
Net interest income	32.4	30.1	8%	8.6	10%	1%
Non-funded income	11.7	12.9	(9)%	2.7	8%	(11)%
Total income	44.1	43.0	3%	11.3	9%	(2)%
Operating expenses	(13.8)	(11.7)	18%	(4.1)	23%	16%
Operating profit before impairment	30.4	31.3	(3)%	7.2	3%	(10)%
Impairment allowances	(0.1)	(3.4)	n/m	(1.5)	(25)%	66%
Profit before tax & others	30.3	27.9	9%	5.7	14%	(20)%
Hyperinflation adjustment	(3.1)	(4.2)	(26)%	(0.7)	(31)%	(7)%
Profit before tax	27.1	23.7	15%	5.0	26%	(21)%
Tax	(4.1)	(2.1)	94%	(1.0)	n/m	(7)%
Profit	23.0	21.5	7%	4.0	(1)%	(24)%
Cost: income ratio	31.2%	27.2%	4.0%	36.4%	4.0%	5.5%
NIM	3.64%	3.95%	(31) bps	3.65%	(16) bps	(10) bps

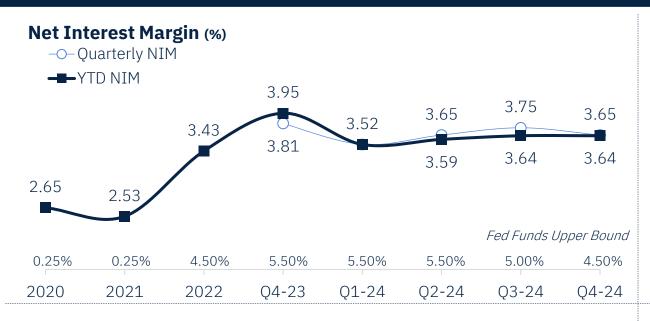
Balance Sheet	31-Dec-24	31-Dec-23	%Δ ΥοΥ	30-Sep-24	%Δ QoQ
Total Assets	997	863	16%	956	4%
Total Gross Loans	529	481	10%	525	1%
Deposits	667	585	14%	645	3%
CET-1	14.7%	14.9%	(0.2)%	<i>15.5%</i>	(0.8)%
LCR	197%	210%	(13)%	194%	3%
NPL ratio	3.3%	4.6%	(1.3)%	3.9%	(0.6)%

- Profit up 7% y-o-y to a record AED 23 bn on balance sheet growth helped by a wider network and healthy recoveries
- 10% loan growth driven by buoyant economy and broader international presence
- Q4 profit flat y-o-y as higher income and lower impairment charge offset by continued investment to drive future growth
- Net Interest Income up 8% y-o-y as balance sheet growth more than offset margin contraction
- NIMs for 2024 within guidance range as improved DenizBank margin from loan growth & repricing partially offset the flowthrough of higher funding costs at ENBD
- NPLs improved to 3.3% and 0bp Cost of Risk on strong recoveries, writebacks, write-offs and repayments from healthy operating environment
- Deposits grew 14% with impressive further low-cost CASA growth
- Record year for retail gross lending of AED 67 bn, continuing strong growth momentum, with AED 88 bn of Corporate gross lending on growing international network
- Emirates Islamic delivered record profit of AED 2.8 bn in 2024

Rounding differences may appear throughout the presentation

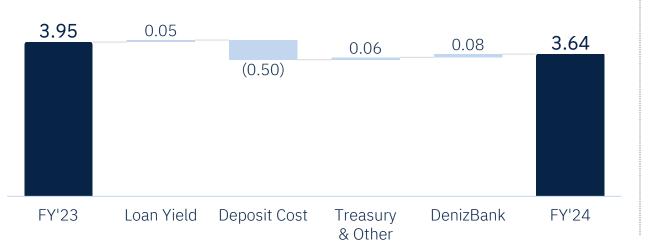
# 2024 NIM within guidance as rates cuts expected to push 2025 NIM slightly lower



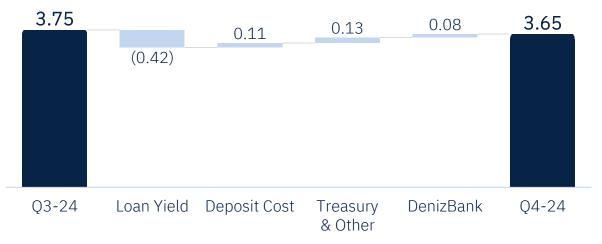


- FY'24 NIM down 31bps y-o-y to **3.64%** on flow through of higher funding costs over time due to higher interest rates and competitive loan pricing at ENBD
- Q4-24 NIM down 10bps q-o-q to **3.65%** as rate cuts flow through to loan pricing at ENBD, partially offset with improved margins at DenizBank
- 2025 NIM guidance set at **3.3-3.5%** as rate cuts flows through to ENBD and DenizBank

#### NIM drivers FY'24 vs FY'23 (%)



#### **NIM drivers Q4-24 vs Q3-24 (%)**

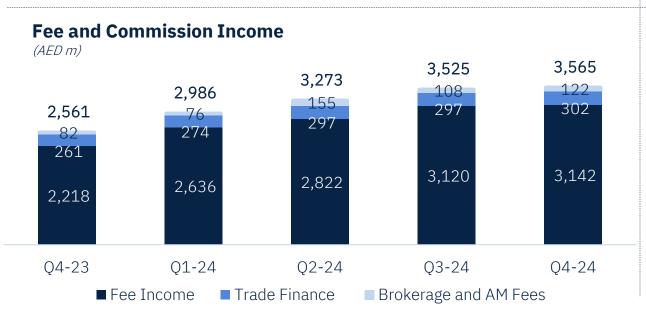


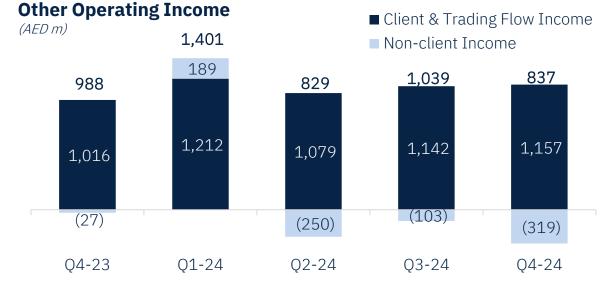
## Strong client flows driving fee & commission income growth



Non-funded income (AED m)	FY'24	FY'23	%Δ ΥοΥ	Q4-24	Q4-23	%ΔΥοΥ	%ΔQoQ
Fee and Commission Income	13,347	8,959	49%	3,565	2,561	39%	1%
Fee and Commission Expense	(6,554)	(4,086)	60%	(1,918)	(1,200)	60%	8%
Net Fee & Commission Income	6,793	4,873	39%	1,647	1,361	21%	(6)%
Other operating income	4,107	7,595	(46)%	837	986	(15)%	(19)%
Gain/(loss) on trading securities	838	480	74%	206	149	39%	(12)%
Total Non-funded income	11,738	12,948	(9)%	2,690	2,496	8%	(11)%

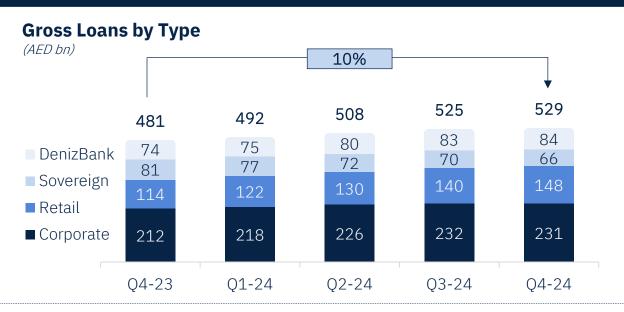
- Healthy trend in Net Fee and Commission Income, up 39% y-o-y from record increase in local & international retail card business, highest ever investment banking income, growth in customer lending and increased Global Markets product offering
- Other operating income lower due to higher swap funding costs in Türkiye and lower gains on sale of properties, partially offset by increased customer FX income
- Client and Trading Flow Income stable around AED 1.0-1.2 bn per quarter



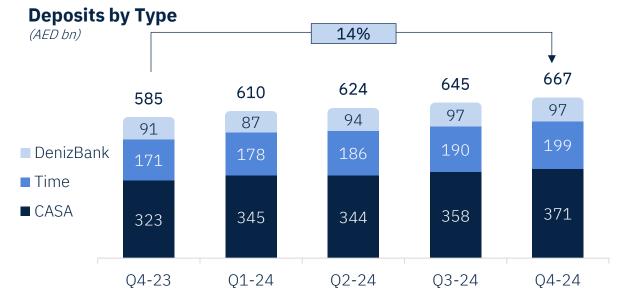


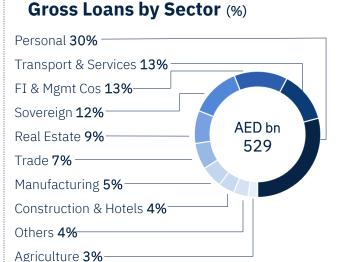
# Loan and deposit growth momentum continues





- Loans up 10% by AED 48bn in 2024 on very strong underlying growth
  - Record retail lending up 30% with healthy demand across all products
  - Corporate lending up **9%** with AED **88 bn** of new origination
  - KSA delivered 57% loan growth with lending growing AED 11 bn
  - DenizBank's loans up 37% and 13% after FX, on increased lending to Agriculture
- Deposit franchise is a proven key strength of ENBD with AED 82 bn growth in 2024
  - CASA represents **59%** of total Group deposits.
  - AED 48 bn CASA growth
  - DenizBank's TL deposits up 29% and up 7% after FX



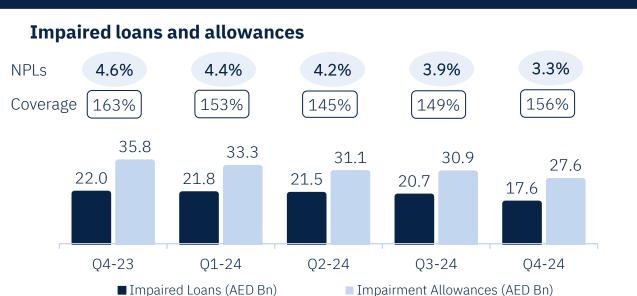




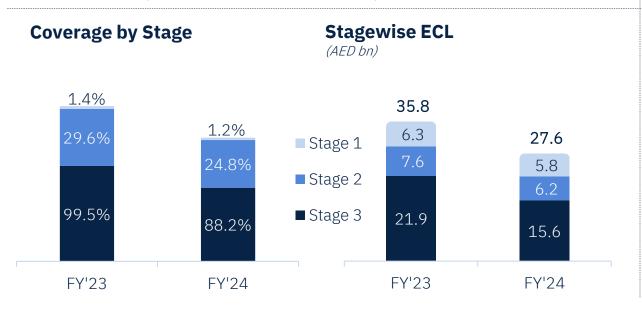
**Net Loans by Geography** (%)

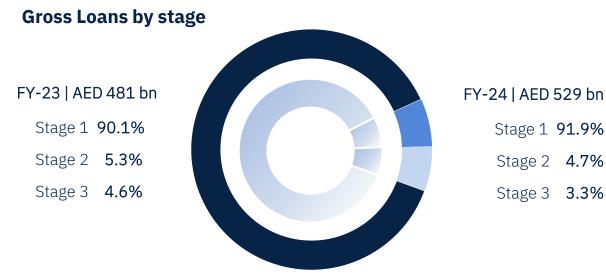
#### Credit quality significantly improved





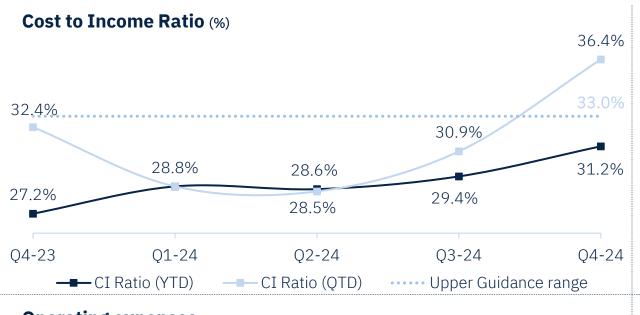
- NPL ratio improved by 1.3% to 3.3% in FY'24 on strong writebacks, recoveries, write-offs and repayments
- NPLs older than 5-years written off in Q4-24 as per the new UAE credit standards
- Stage 2 loans reduced by 0.6% to 4.7% on repayments and staging transfers
- 0 bps Cost of Risk in 2024 on significant repayments, offset by proactive provisioning for impact of higher interest rates, particularly in Türkiye
- Coverage ratio extremely strong at 156%
- Cost of Risk **guidance** set at **40-60bps** for 2025 in anticipation of some credit deterioration in DenizBank with fewer recoveries anticipated at Emirates NBD



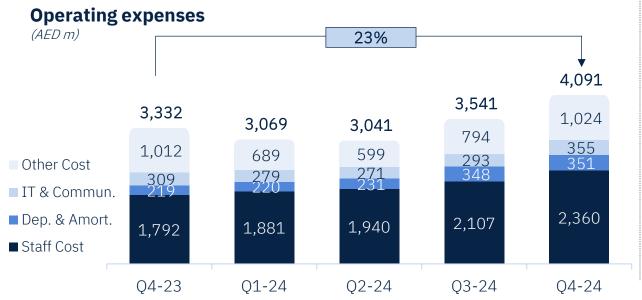


#### Costs firmly controlled with focus on future growth





- Cost to Income ratio at 31.2% for FY'24, comfortably within guidance, with continued investment for growth supported by income
- Cost to Income ratio rose to 36.4% in Q4-24 on higher staff costs, accelerated depreciation of completed projects, seasonal marketing costs and increased professional fees
- Staff costs increased to deliver strong business growth and invest in human capital for future growth in digital and international, coupled with inflationary impact of DenizBank cost-base
- Cost to Income ratio expected to remain within 33% for 2025

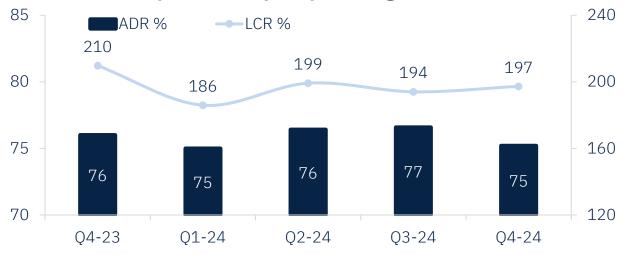


# Operating expenses composition (%) Breakdown for 2024 Other Expenses 14% Depreciation & Amortisation 8% IT, Equipment & Supplies 8% Communication & Marketing 5% AED m 13,751 Service & Legal 4%

# Funding & liquidity remains very healthy



#### **Advances to Deposit and Liquidity Coverage Ratio** (%)

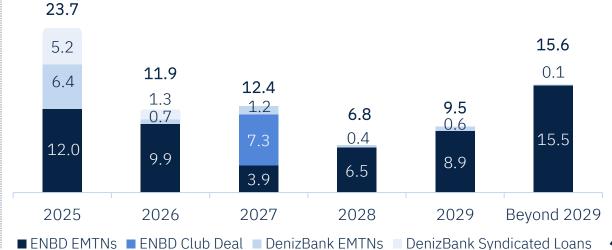


- LCR of 197% and ADR of 75% demonstrating healthy liquidity
- Liquid assets\* of AED 105 bn cover 12% of total liabilities, 16% of deposits
- AED 26 bn of term debt and sukuk issued in 2024
- First bank globally to issue a Sustainability-linked Loan Bond under new ICMA/LMA guidelines
- Published Green bond report on first anniversary of inaugural issue, confirming that over 95% of proceeds raised have been utilised
- DenizBank successfully extended Syndicated loans with 44% of demand from November issue in the 2-year tranche

#### **Composition of Liabilities and Debt Issued (%)**



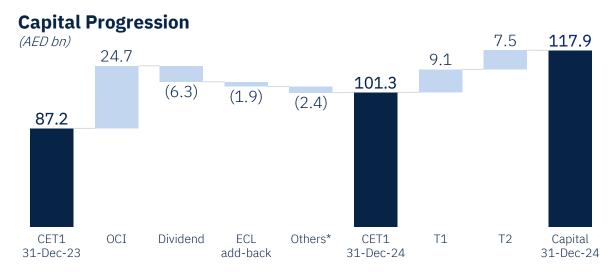
#### Maturity Profile of AED 80 bn Term Debt/Sukuk/Syndicated Loans



<sup>\*</sup> Includes cash and deposits with Central Banks, excludes interbank balances and liquid investment securities

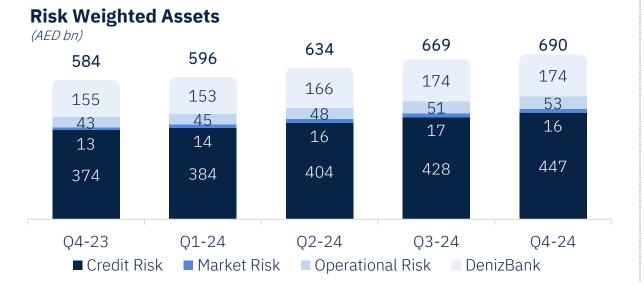
## **Total Capital ratio strong at 17.1%**





- 14.7% CET-1 ratio remains very strong in 2024 as retained earnings more than offset 18% growth in RWAs and 100 fils proposed dividend (0.9%)
- Credit RWA increase from strong Retail and Corporate loan growth
- CET-1 at 14.5% excluding ECL regulatory add back
- Capital ratios well above 11.07% / 12.57% / 14.57% CBUAE minimum requirements
- IAS 29 hyperinflation adjustment is capital neutral







#### **Divisional Performance**



Operating Segment	Metrics	FY'24	FY'23	%∆ YoY
	Income (mn)	17,767	16,211	10%
	Expense (mn)	5,306	4,319	23%
Retail Banking and Wealth Management	PBT (mn)	10,021	8,026	25%
	Loans (bn)	148	114	30%
	Deposits (bn)	327	293	12%
Corporate and Institutional Banking	Income (mn)	8,153	7,705	6%
	Expense (mn)	859	754	14%
	PBT (mn)	9,971	7,200	38%
	Loans (bn)	231	212	9%
	Deposits (bn)	243	201	21%
	Income (mn)	2,731	3,738	(27)%
Global Markets and Treasury	Expense (mn)	244	217	12%
	PBT (mn)	2,444	3,472	(30)%
	Income (mn)	11,040	11,283	(2)%
	Expense (mn)	4,478	3,663	22%
DenizBank	PBT (mn)	2,933	3,421	(14)%
	Loans (bn)	84	74	13%
	Deposits (bn)	97	91	7%

**Retail Banking and Wealth Management** had an excellent 2024 with its highest ever revenue, strongest ever acquisition of loans, and substantial growth in balance sheet

- AED 67 bn of new loan origination as lending increased by a record AED 34 bn, growing 30%
- Deposits also grew AED 34 bn in 2024 with a healthy CASA to Deposits ratio of 74%
- 98% of new current accounts opened via mobile app (40%) or assisted Tablet (58%)
- One-third market share of UAE Credit Card spend as card spend grew 18% y-o-y
- AUMs grew an incredible 58% in 2024, reflecting success of wealth management strategy
- Digital wealth transaction volumes up ninefold and over 215,000 digital accounts opened in 2024

**Corporate & Institutional Banking** achieved excellent 38% increase in PBT on higher income and healthy recoveries

- Non-funded income up 18% on increased lending, a record contribution from investment banking and improved cross-sell across FX, Derivatives and Trade Finance
- Private sector lending up 9% in 2024, driven by AED 88 bn of new lending throughout the region, supporting Manufacturing, Trade, Transport & Communication, Hotels & restaurants
- CASA growth backed by best-in-class digital escrow capabilities, including APIs & virtual accounts
- Higher International revenue on optimisation of network opportunities
- ESG-linked working-capital facilities for strategic partners in KSA & UAE

Global Markets and Treasury delivered a solid performance, generating AED 2.7 bn in Income in 2024

- Net Interest Income strong at AED 2.8 bn despite increase in cost of wholesale funding and TDs
- Trading income robust with Structured Trading delivering impressive growth and both FX and Credit Trading significantly higher on back of elevated regional issuance and macro positioning
- Sales delivered strong results, driven by new product offering, an expanded commodity product suite and innovative structured solutions for clients
- Enhanced FXHUB launched, providing competitive rates and rapid turnaround for customers

DenizBank delivered AED 1.2 bn profit in 2024, providing fresh funding to the Turkish economy

DenizBank's loans and deposits up 37% and 29% respectively in local currency with increased lending to Agriculture



#### **Financial Results 2024**









							Exclud	Excluding DenizBank "23 %Δ YoY 04-24 %Δ 0o0 FY'24										
Income Statement (All figures are in AED bn)	FY'24	FY'23	%∆ YoY	Q4-24	%Δ QoQ	FY'24	FY'23	%∆ YoY	Q4-24	%Δ QoQ	FY'24							
Net interest income	32.4	30.1	8%	8.6	1%	25.3	24.1	5%	6.3	(1)%	7.1							
Non-funded income	11.7	12.9	(9)%	2.7	(11)%	7.8	7.6	2%	1.9	(6)%	3.9							
Total income	44.1	43.0	3%	11.3	(2)%	33.1	31.7	4%	8.1	(3)%	11.0							
Operating expenses	(13.8)	(11.7)	18%	(4.1)	16%	(9.3)	(8.0)	16%	(2.8)	16%	(4.5)							
Operating profit before impairment	30.4	31.3	(3)%	7.2	(10)%	23.8	23.7	-	5.4	(10)%	6.6							
Impairment allowances	(0.1)	(3.4)	n/m	(1.5)	66%	0.4	(3.5)	n/m	(1.1)	n/m	(0.5)							
Profit before tax & others	30.3	27.9	9%	5.7	(20)%	24.2	20.2	20%	4.3	(23)%	6.1							
Hyperinflation adjustment	(3.1)	(4.2)	(26)%	(0.7)	(7)%	-	-	-	-	-	(3.1)							
Profit before tax	27.1	23.7	15%	5.0	(21)%	24.2	20.2	20%	4.3	(23)%	2.9							
Tax	(4.1)	(2.1)	94%	(1.0)	(7)%	(2.4)	(0.3)	n/m	(0.4)	(38)%	(1.8)							
Profit	23.0	21.5	7%	4.0	(24)%	21.8	20.0	9%	3.9	(21)%	1.2							
Cost: income ratio	31.2%	27.2%	4.0%	36.4%	5.5%	28.1%	25.3%	2.8%	34.0%	5.0%	40.4%							
NIM	3.64%	3.95%	(31) bps	3.65%	(10) bps	3.39%	3.78%	(39) bps	3.18%	(18) bps	4.94%							
Balance Sheet	31-Dec-24	31-Dec-23	%Δ YoY	30-Sep-24	%∆ QoQ	31-Dec-24	31-Dec-23	%∆ YoY	30-Sep-24	%Δ QoQ	31-Dec-24							
Total Assets	997	863	16%	956	4%	831	715	16%	789	5%	165							
Total Gross Loans	529	481	10%	525	1%	445	407	9%	442	1%	84							
Deposits	667	585	14%	645	3%	569	494	15%	548	4%	97							

FY'24	FY'23	%Δ ΥοΥ	Q4-24	%Δ QoQ
7.1	6.0	19%	2.3	9%
3.9	5.3	(26)%	0.8	(22)%
11.0	11.3	(2)%	3.1	(1)%
(4.5)	(3.7)	22%	(1.3)	16%
6.6	7.6	(14)%	1.8	(11)%
(0.5)	-	n/m	(0.4)	(25)%
6.1	7.7	(21)%	1.4	(7)%
(3.1)	(4.2)	(26)%	(0.7)	(7)%
2.9	3.4	(14)%	0.7	(6)%
(1.8)	(1.9)	(4)%	(0.6)	32%
1.2	1.6	(26)%	0.1	(71)%
40.4%	32.3%	8.1%	42.5%	6.8%
4.94%	4.85%	9 bps	6.11%	42 bps
1-Dec-24	31-Dec-23	%∆ YoY	30-Sep-24	%∆ QoQ
165	147	12%	167	(1)%

13%

7%

83

97

1%

74

91

Rounding differences may appear throughout the presentation

# **US\$** convenience translation









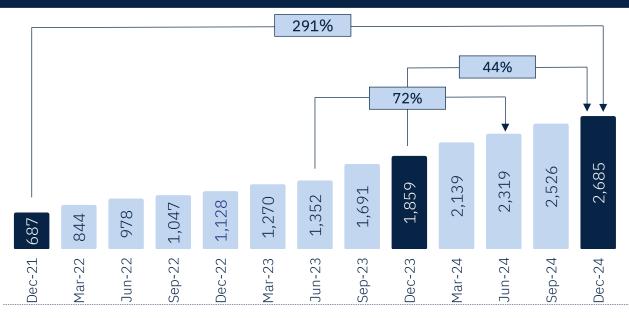
Excl	uding	DenizBank
_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		202

								U							
Income Statement (All figures are in USD bn)	FY'24	FY'23	%Δ ΥοΥ	Q4-24	%Δ QoQ	FY'24	FY'23	%∆ YoY	Q4-24	%∆ QoQ	FY'24	FY'23	%Δ YoY	Q4-24	%Δ QoQ
Net interest income	8.8	8.2	8%	2.3	1%	6.9	6.6	5%	1.7	(1)%	1.9	1.6	19%	0.6	9%
Non-funded income	3.2	3.5	(9)%	0.7	(11)%	2.1	2.1	2%	0.5	(6)%	1.1	1.4	(26)%	0.2	(22)%
Total income	12.0	11.7	3%	3.1	(2)%	9.0	8.6	4%	2.2	(3)%	3.0	3.1	(2)%	0.9	(1)%
Operating expenses	(3.7)	(3.2)	18%	(1.1)	16%	(2.5)	(2.2)	16%	(8.0)	16%	(1.2)	(1.0)	22%	(0.4)	16%
Operating profit before impairment	8.3	8.5	(3)%	1.9	(10)%	6.5	6.5	-	1.5	(10)%	1.8	2.1	(14)%	0.5	(11)%
Impairment allowances	(0.0)	(0.9)	n/m	(0.4)	66%	0.1	(0.9)	n/m	(0.3)	n/m	(0.1)	-	n/m	(0.1)	(25)%
Profit before tax & others	8.2	7.6	9%	1.6	(20)%	6.6	5.5	20%	1.2	(23)%	1.7	2.1	(21)%	0.4	(7)%
Hyperinflation adjustment	(0.9)	(1.2)	(26)%	(0.2)	(7)%	-	-	-	-	-	(0.9)	(1.2)	(26)%	(0.2)	(7)%
Profit before tax	7.4	6.4	15%	1.4	(21)%	6.6	5.5	20%	1.2	(23)%	0.8	0.9	(14)%	0.2	(6)%
Tax	(1.1)	(0.6)	94%	(0.3)	(7)%	(0.6)	(0.1)	n/m	(0.1)	(38)%	(0.5)	(0.5)	(4)%	(0.2)	32%
Profit	6.3	5.9	7%	1.1	(24)%	5.9	5.4	9%	1.1	(21)%	0.3	0.4	(26)%	0.0	(71)%
Cost: income ratio	31.2%	27.2%	4.0%	36.4%	5.5%	28.1%	25.3%	2.8%	34.0%	5.0%	40.4%	32.3%	8.1%	42.5%	6.8%
NIM	3.64%	3.95%	(31) bps	3.65%	(10) bps	3.39%	3.78%	(39) bps	3.18%	(18) bps	4.94%	4.85%	9 bps	6.11%	42 bps
Balance Sheet	31-Dec-24	31-Dec-23	%Δ ΥοΥ	30-Sep-24	%Δ QoQ	31-Dec-24	31-Dec-23	%Δ YoY	30-Sep-24	%∆ QoQ	31-Dec-24	31-Dec-23	%Δ YoY	30-Sep-24	%∆ QoQ
Total Assets	271	235	16%	260	4%	226	195	16%	215	5%	45	40	12%	46	(1)%
Total Gross Loans	144	131	10%	143	1%	121	111	9%	120	1%	23	20	13%	23	1%
Deposits	182	159	14%	176	3%	155	134	15%	149	4%	27	25	7%	26	-
Developed difference and according to the second															1

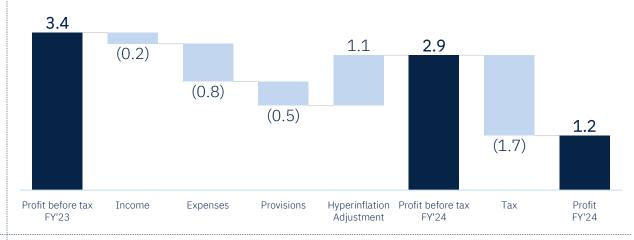
Rounding differences may appear throughout the presentation

## **Hyperinflation**

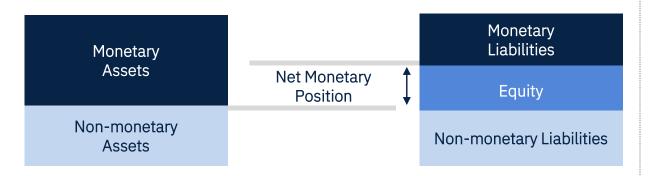








- Turkish CPI grew by 44% FY 2024 and by 291% over preceding three-years
- DenizBank's results and financial position included within ENBD's consolidated Financial Statements are adjusted for hyperinflation with effect from 1-Jan-22



- 29 bps positive impact on capital from hyperinflation adjustment is excluded from capital adequacy computations
- Group EPS for FY'24, excluding hyperinflation adjustment, is 2% higher at AED 4.06 compared to AED 3.99 for FY'23
- Hyperinflation accounting not mandated by local regulator in 2024



For additional information:



IR@emiratesnbd.com



www.emiratesnbd.com/en/investor-relations

